

# **Annual General Meeting**

Presented by:

**Jannie Mouton** 

Chairman

21 June 2013

## **General matters**

 To accept the presentation of the audited annual financial statements for the year ended 28 February 2013



To re-elect the following directors:

— Resolution 1: Jannie Mouton

– Resolution 2: Michiel le Roux

— Resolution 3: Norman Celliers

— Resolution 4: Antonie Jacobs



 To re-appoint the following members to the audit and risk committee:

– Resolution 5: Michiel le Roux

– Resolution 6: George Eksteen

– Resolution 7: Lambert Retief



• Resolution 8:

To re-appoint PwC as the auditor



• Resolution 9:

General authority to issue ordinary shares for cash



## **Special resolutions**

Special resolution 1:
 Inter-company financing

Special resolution 2:
 Financial assistance for the acquisition of shares in a related or inter-related company



## **Special resolutions**

Special resolution 3:
 Share buy-back by Zeder and its subsidiaries

Special resolution 4:
 Conversion of authorised and issued share capital to shares of no par value



## **Special resolutions**

### • Special resolution 5:

Increase of the authorised ordinary share capital of the company

## • Special resolution 6:

Consequential amendments to the memorandum of incorporation of the company





## **Investor Presentation**

Presented by:

**Norman Celliers** 

Chief executive officer

21 June 2013



#### INTRODUCTION



#### **Our business**

- Long term value investor with a primary focus on Agribusiness, specifically the food and beverage sectors
- Listed on the JSE <u>ZED</u> hybrid private equity vehicle
- Key characteristics of investment considerations:
  - Growth sectors or subsectors
  - Management with proven track record
  - High barriers to entry
  - Unique and defendable products (brands)
  - Simple (easy to understand)
  - Scalable business models
  - Focused execution



#### INTRODUCTION



### **Expanded strategy**

П				
	ICTC	ric	$\sim$	
	istc	או וע	d	IΝ
			<i>-</i>	-

#### Going forward

**Industry:** 

Agribusiness

**Sub-sector:** 

Food and Beverages

**Geography:** 

- South Africa (Direct)
- Rest of World (via portfolio)

**Criteria:** 

- Arbitrage
- Undervalued

Influence:

Passive

- Agribusiness
- Food and Beverages
- Bio Fuels
- Non-food (i.e. Rubber, timber)
- South Africa (Direct)
- Sub-Sahara Africa (Direct)
- Rest of World (via portfolio)
- Arbitrage
- Undervalued
- Growth sectors
- Consolidation
- Passive
- Active

Invest in and build the businesses of tomorrow



## **Summary results FY2013**

Sum of the pa	irts
Sum of the pa	rts per share

Recurring headline earnings *per share (cents)* 

Headline earnings *Headline earnings per share* 

Attributable earnings *per share* 

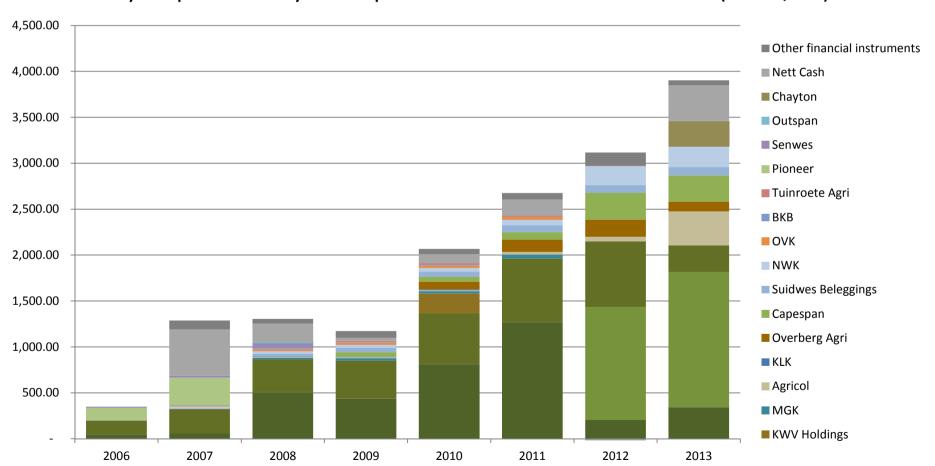
Dividend *per share* 

2012	2013	
R3,084m <i>R3.15</i>	R3,903m <i>R3.99</i>	26.7%
R273,0m 27.9	R251,1m <i>25.7</i>	7.9%
R299,9m <i>30.7</i>	R196,3 <b>20.1</b>	34.5%
R334,6 <i>34.2</i>	R511,7 <b>52.3</b>	52.9%
R39m <i>4.0</i>	R39m <b>4.0</b>	



## **Growth in portfolio**

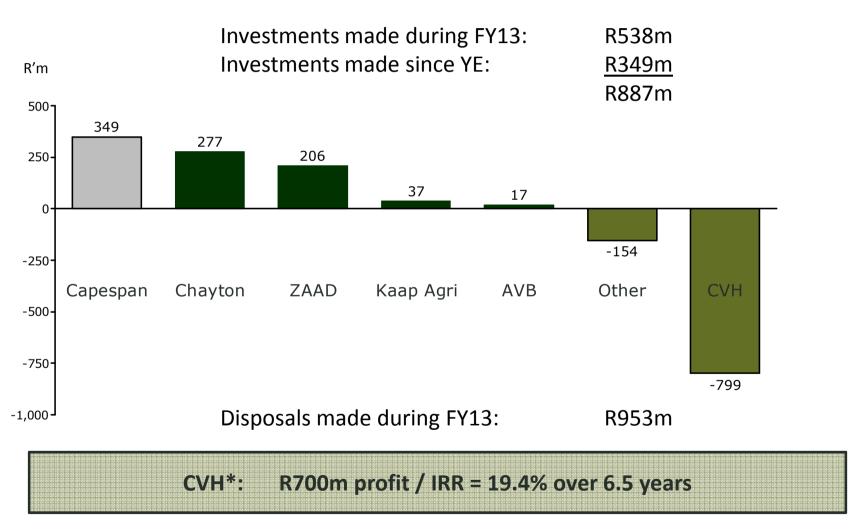
- Grown from R350m tot R3,9 billion in 6,5 years
- Initially acquired many small portions of undervalued shares (low P/E's)



<sup>\*</sup> End of calendar year 2012



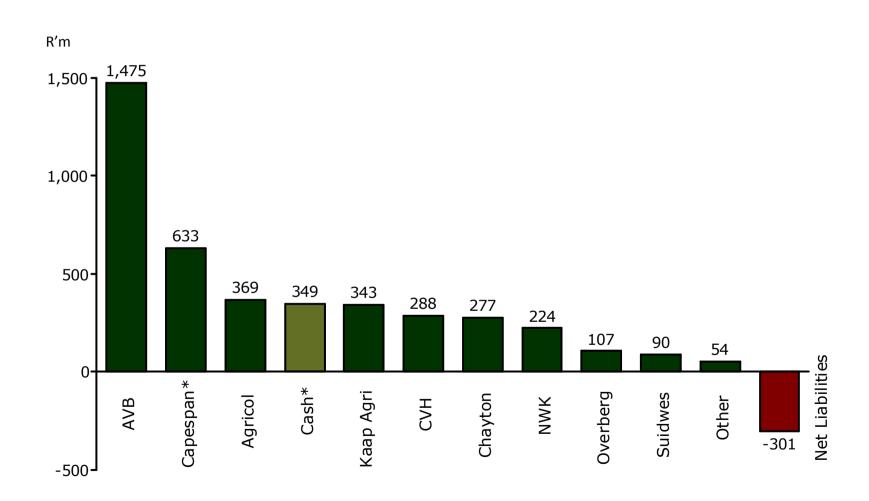
### **Investments and disposals**



<sup>\*</sup> Includes entire shareholding and assumption that remaining 5% is sold at same price



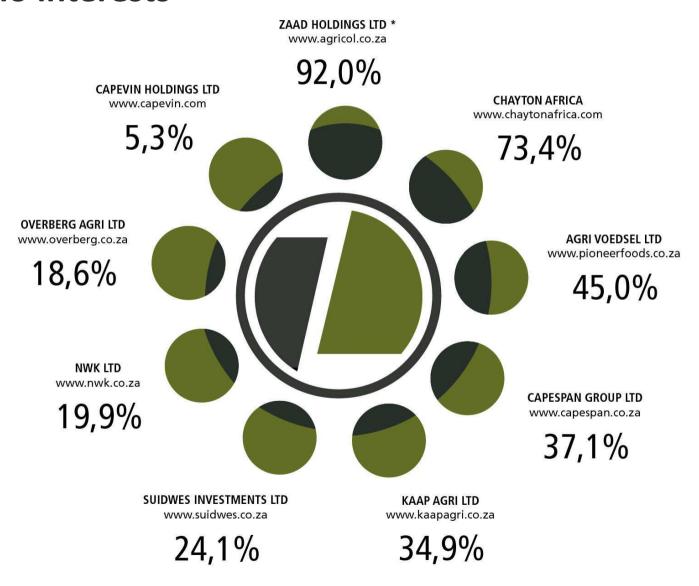
## **Portfolio weighting**



<sup>\*</sup> Adjusted for transactions since yearend as published



#### **Portfolio interests**





## **Corporate and consumer brand exposure**

























































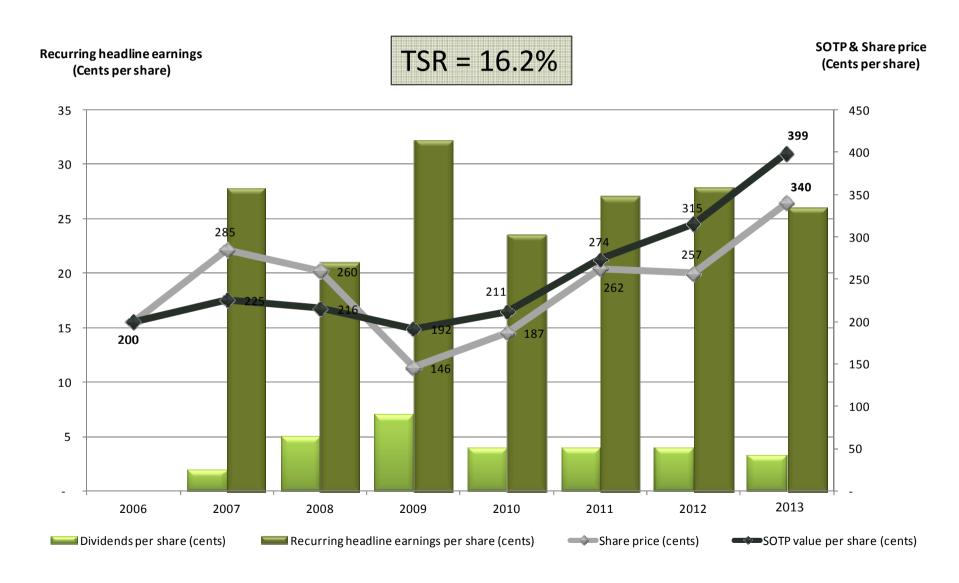




- Strong assets
- Leading brands
- Good management
- Growth potential

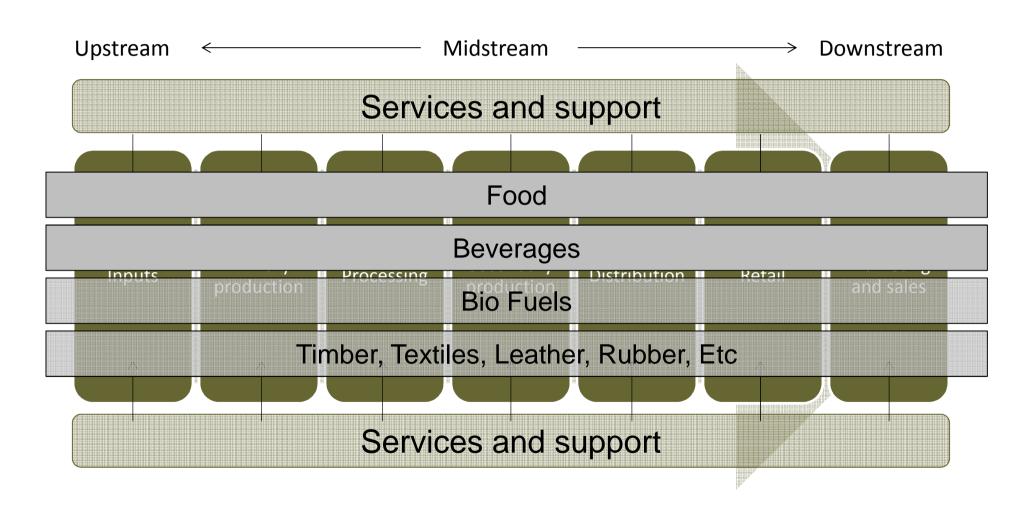


#### **Historical overview**





## **Agribusiness focus**





#### **Growth themes**

Estimated contribution of the Great Eight macro trends to increase real (run rate) global GDP between 2010 and 2020 (forecast)



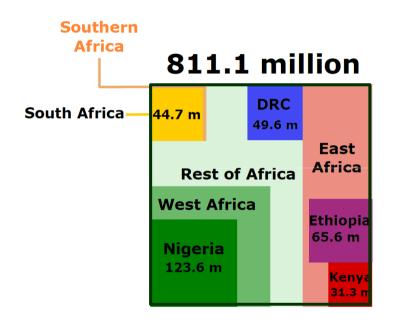
Note: All numbers rounded up to the nearest \$1T Sources: IMF; Euromonitor; Stockholm International Peace Research Institute Yearbook 2010; WSJ; UN; EIA; IEA; Datamonitor; Lit searches; World Bank; EIU; Bain Macro Trends Group analysis, 2011

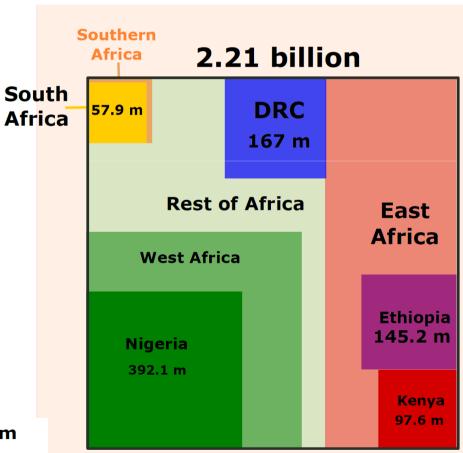


### African population growth

**2000** 

**2050** 

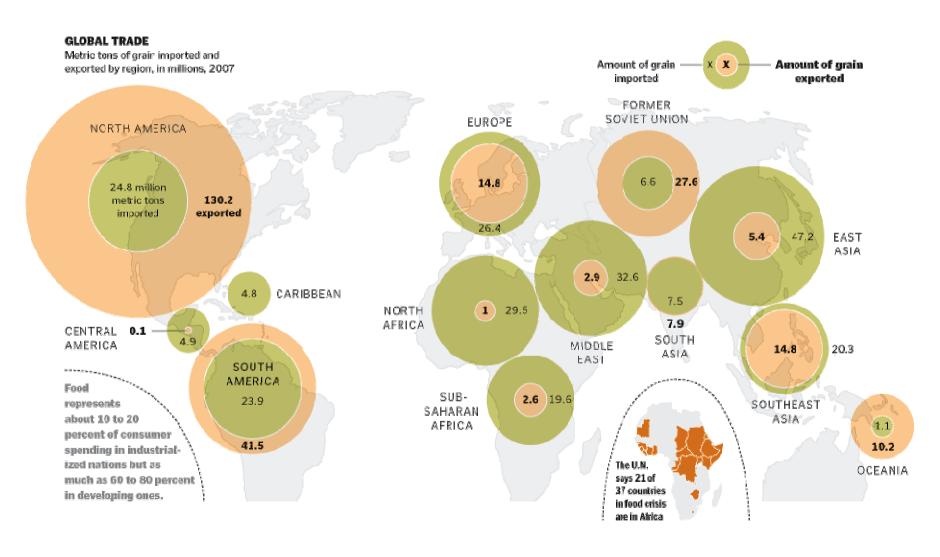




"Half of all the persons born in the world from now until 2050 will be Africans."



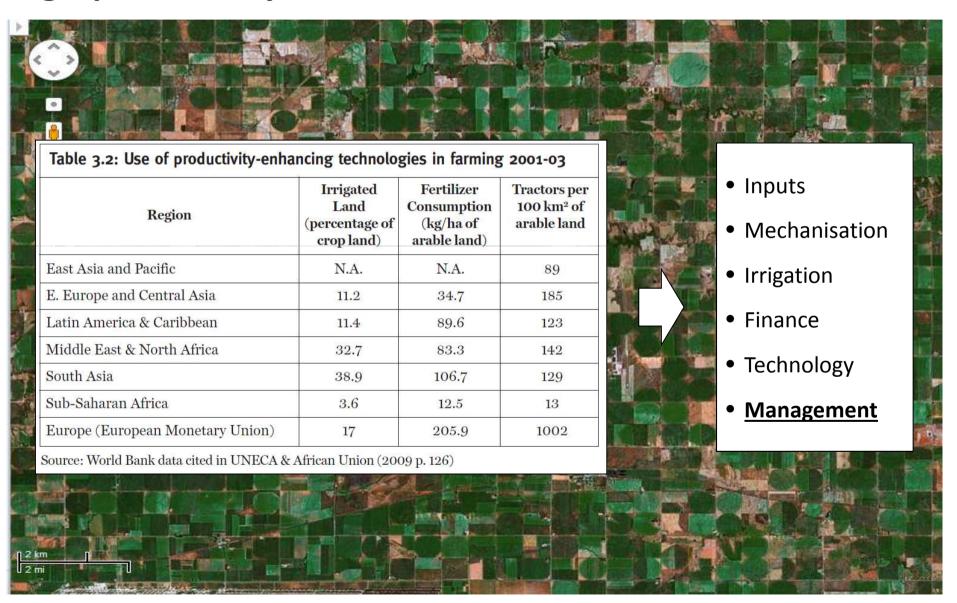
#### **African demand**



Source: FOA, World Bank, United Nations



## **Agri-productivity**

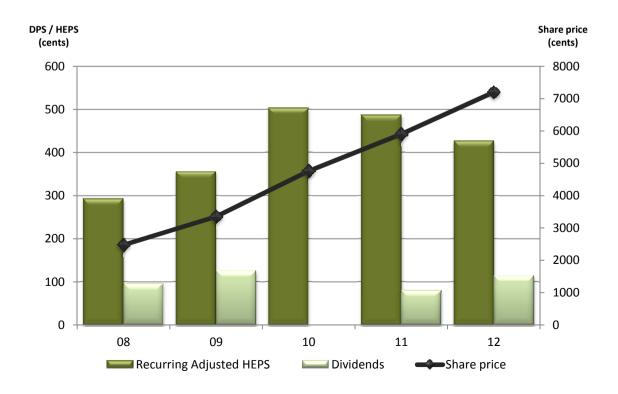








- Earnings under pressure high commodity cycle
- Significant capacity for recovery and growth
- Phil Roux started on 1 April 2013 (supported by strong team)
- Sideways for 12 months before resuming steady growth



#### **Salient features:**

• Influence ~ 30%

• Turnover = R18,6b

• Adjusted HE = R767m

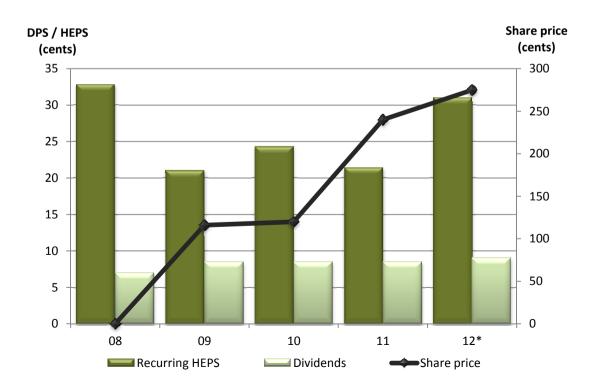
- SA's 2<sup>nd</sup> largest food company
- Listed on the JSE
- Four key divisions:
  - Sasko
  - Bokomo
  - Ceres
  - Agri
- Challenging environment
- Efficiency improvements
- Increasingly looking into Africa



## CAPESPAN

**R633m** 

- Underlying performance encouraging
- Presents both challenges and opportunities
- Increased interest from 37.3% to 71.2% since YE
- Johan Dique and team implementing new strategy



#### **Salient features:**

• Influence = 71.2%

• Turnover = R5.2b

• Adjusted HE = R87m

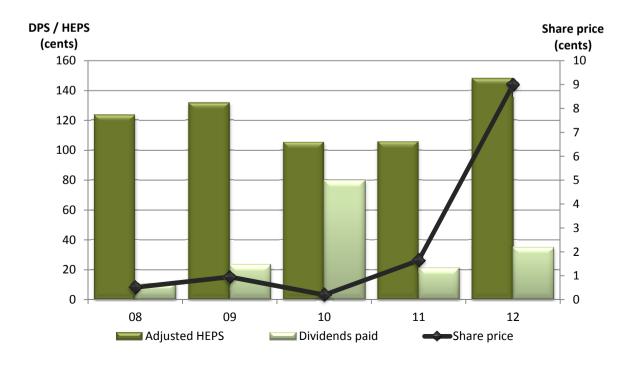
- Leading fruit exporting and marketing company
- Three key divisions:
  - Fruit marketing
  - Fruit procurement
  - Logistics
- Initial encouraging exposure to China
- Solid contributions from Mozambique





R343m

- Underlying performance strong
- Zeder made voluntary offer to minorities
- Zeder increased interest to >35% since YE
- Sean Walsh and team driving strategy



#### **Salient features:**

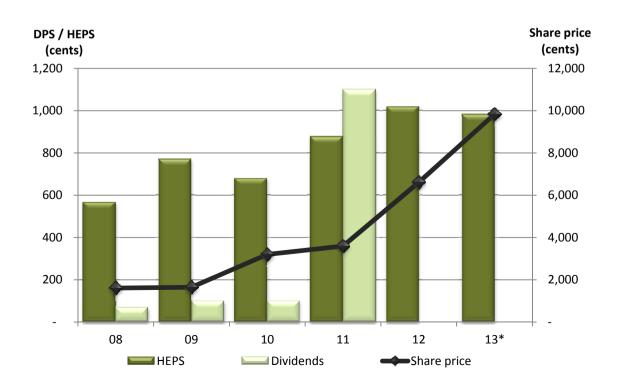
- Influence = 57%
- Turnover = R3.2b
- Adjusted HE = R103m
- Agri retail and related trade company
- Three key divisions:
  - Trade
  - Grains
  - Finance
- Growing in South Africa and commencing African expansion



## **ZAAD Holdings**

R368m

- ZAAD created as holding company for seed investments
- Increased interest in Agricol from 25% to 92%
- Acquired 49% of Klein Karoo Saad Bemarking
- Antonie Jacobs and team driving clear growth strategy



#### **Salient features:**

• Influence = 92%

Turnover = R610m
 KKSB = R320m
 Agricol = R290m

Combined HE = R48mKKSB = R17mAgricol = R31m

- Producer, marketer and distributor of a wide variety of agricultural seeds
- Underlying performance strong
- Already doing business in Africa and evaluating additional opportunities

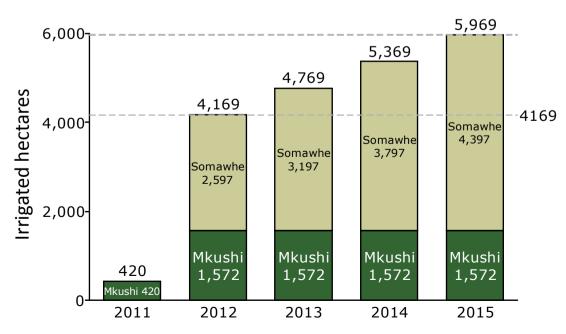




## Chayton Africa

### **R276m**

- Acquired 73.4% during 2012 / Partnership with Norfund
- Start-up company in rapid development phase
- Initial results within expectations
- Current focus to drive existing investments to scale
- Willem Meyer, Stuart Kearns, Phil Nicol







#### **CONCLUSION**



## **Appreciation**

- Management teams/directors at portfolio companies
- Zeder directors and team
- PSG Group
- Shareholders
- Stakeholders / Professional partners

